

CURRICULUM VITAE

JEFFREY ARTHUR SAYER

My background is in ecology, born of a lifelong interest in the environment. I have worked throughout my career either as a researcher or program manager, mostly at the inter-face between research and practical natural resource management. I have had unique opportunities to be directly involved in the development of environmental thinking over the past three decades. I have worked closely with all of the international environmental conventions and with the World Bank, European Union, United Nations agencies, leading international NGOs and numerous national governments. I have become very interested in the political, economic and social context of natural resource conservation and management.

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Professional experience:

August 2001 to present: Senior Associate and Science Advisor –WWF International, Gland Switzerland and Chargé de Mission, Centre pour la Recherche Internationale pour le Developpement, Montpellier, France. I have a diverse portfolio of activities in these two organisations. I have carried out evaluations of the Fonds Francais pour l'Environnement Mondial, assisted in the planning of a new interdisciplinary research department at CIRAD, conducted a study of long term conservation problems in the Congo Basin, chaired a roundtable for the Global Environment Facility in preparation for the Johannesburg Earth Summit. I am completing a book entitled "Local Livelihoods and the Global Environment" due for publication by Cambridge University Press in late 2002. I have published a number of scientific papers.

March 1993 – August 2001:**FOUNDING DIRECTOR GENERAL, Center for International Forestry Research, Bogor, INDONESIA**

I was CEO of an International Research Center with a \$13.5 million global strategic research programme. CIFOR was established in 1993 as the newest Centre under the Consultative Group for International Agricultural Research (CGIAR), it is an autonomous Centre governed by an independent board of trustees consisting of 17 members drawn equally from the developed and developing world. CIFOR is recognised by UN/ECOSOC as an International Non-governmental Organisation. Its headquarters is in Bogor, Indonesia where it has international diplomatic mission status. Its mandate covers the entire tropical developing world. CIFOR is supported by 22 governments and a number of inter-governmental organisations and foundations. The Bogor-based staff come from 25 nationalities and include 60 internationally recruited senior researchers from the disciplines of Forestry, Agronomy, Botany, Ecology, Economics, Anthropology, Sociology and Political Science.

CIFOR's research is conducted in collaboration with a network of scientists in governmental, non-governmental and private sector research institutes and NGOs in 40 countries. Research programmes address broad environmental forestry issues with an emphasis on outcomes that are favorable to poor people in forest dependent countries and that maintain the global environmental values of forests. I took a special personal interest in our work in support of the current inter-governmental processes addressing forest issues, notably the Inter-Governmental Forum on Forests and the Convention, The Framework Convention on Climate Change and the Convention on Biological Diversity. These international processes are major clients for CIFOR's strategic research.

CIFOR has been described as a "*Centre without walls*", we attempted to eliminate the barriers between the different disciplines and cultures within the organisation but

also to minimise the barriers between ourselves and our outside partners and clients. We prided ourselves on being collegiate, egalitarian, transparent and cost-effective. We were highly decentralised.

CIFOR's research programmes address broad environmental forestry issues. Our mission was to reconcile the maximisation of the profitability of forest management with the need to conserve forest resources and ensure equity in the distribution of costs and benefits. A major focus is on the optimisation of the impacts of extra-sectoral influences upon forests and institutional arrangements for forest conservation and management. The underlying philosophy is that forests are most likely to be conserved if ordinary people, industry and governments have a strong economic interest in their maintenance. Reconciling the interests of industry and poor forest-dependent people is a major challenge.

1994 - present: Prince Bernhard visiting professor of International Nature Conservation, University of Utrecht, Holland.

I am responsible for teaching courses on nature conservation in the tropics and for supervising Msc. and Ph.D students. The Prince Bernhard Chair is in the department of Vegetation Ecology and Evolutionary Biology and was endowed in 1986 by public subscription on the occasion of Prince Bernhard's 75th birthday. Appointments to the chair are by international competition for periods of five years. Whilst I have held the Chair we have created the Prince **Bernhard Centre for International Nature Conservation with the mission to** *"Initiate and execute research and education programmes in collaboration with scientific partners throughout the world but, in particular with those concerned with finding solutions to practical nature conservation problems in developing countries."* The Centre has research programmes with resident teams of scientists in the Bolivian Amazon, Guyana, South-Central Africa and Indonesia. My tenure of the chair has given me a welcome opportunity to spend a few weeks each year in the stimulating Dutch academic environment and to work with a number of Dutch universities and NGOs.

The work of the Center and at present focuses on the impacts of forestry activities, particularly logging and fragmentation, on biodiversity and on local livelihoods dependent on non-timber products.

1992 - 1993: Senior Environmental Adviser, the World Bank, Washington D. C.

Responsible for contributions to World Bank policy and loan portfolio on environmental conservation issues. (Released on secondment March 1993 to take up duties with CIFOR). Since leaving the Bank I have maintained my involvement in the policy debate within the Bank on forest and environment issues.

1985 - 1992 IUCN, Switzerland

Senior programme adviser, forest conservation

I joined IUCN in 1985 to head the Forest Conservation Programme at the beginning of its development. I was responsible for coordinating all IUCN's activities relating to forests, developing IUCN's policies on forest issues; representing IUCN in interactions with the governments of tropical forest countries and with major

international organisations. In seven years I built the programme to the point where it was a major actor in the international forest conservation debate and had activities and staff in most of IUCN's regional offices and in many member countries. I established a powerful forest advisory committee composed of representatives of IUCN members, IUCN Commissions and distinguished individuals. A regional programme in francophone Central Africa was a major achievement.

Whilst at IUCN I was a member of the management group under two successive DGs and chairman of the Scientific and Technical coordinating committee.

1983 - 1985: Senior Conservation Officer, WWF, Switzerland

Responsible for programme and policy development, supervision and backstopping of projects and representations to donors and recipients. I Coordinated and supervised policy studies on international nature conservation issues and provided technical backstopping to several WWF field projects in tropical developing countries.

1972 - 1983: Chief Technical Adviser, Food and Agriculture Organisation of the United Nations

I was assigned to manage FAO field projects in **Mali** (18 months), **Benin** (four years), **Afghanistan** (18 months), **Thailand** (18 months) and as technical adviser to a project in **Burma** for two years. These projects all addressed the issue of integrating natural resource management into national development programmes, all with emphasis on sustainable use and biological diversity conservation

My period with FAO enabled me to acquire unique on-the-ground experience of nature conservation problems in a highly diverse set of countries. It also kept me at the forefront of the international conservation movement when it was undergoing a radical conceptual reform (From Stockholm to the World Conservation Strategy). Throughout this period I had close links with the other major institutions concerned with forests, both through the Ecosystem conservation Group (IUCN, UNEP, UNESCO and the World Bank) and through field projects and commission activities.

1969 - 1972: Research Officer: British Overseas Development Administration, Zambia

I conducted field research with the Department of Wildlife and National Parks, initially in the Luangwa Valley Conservation and Development Project and subsequently heading a small team planning and managing conservation programmes on the Kafue Flats, a wetland area of international significance. The latter was in the context of the construction of a major barrage which altered the flood regime of extensive pastures which were important for both domestic livestock and wildlife. This was a period during which I was very active in conducting research and published several influential scientific papers.

Professional Activities:

I have always been interested in management and have am familiar with the management literature. CIFOR invested in the best management advice and our senior staff attended management courses at a number of prestigious international business schools. We had management consultants working with us at CIFOR on issues such as Staff Performance Evaluation, Team Building and Information Technology. I attended these in-house courses with my staff and also took a senior management course at the INSEAD EURO-ASIA Centre in Singapore and on two occasions with management consulting firms retained by the World Bank and the CGIAR in Washington D.C.

I enjoy small interactive meetings and find the organisation and facilitation of these events to be very rewarding. I am an effective chairperson in both scientific and managerial situations. I have chaired plenary sessions at a number of major international congresses.

I have at various times been a member or office holder of several international and national organisations concerned with nature conservation, forestry and resource management. I served on the Board of the Tropical Forest Foundation in Washington, was Vice-President of the World Forestry Congresses in Paris in 1991 and in Antalya, Turkey in 1997. I have permanent observer status on the Board of the International Union of Forest Research Organisations.

As Chair of the CGIAR Directors Committee on Sustainability and the Environment I led the process of redefining the CGIAR research agenda on integrated natural resource management. I am at present leading a process on behalf of the World Bank and the GEF to elaborate their future strategies on sustainable forest management and biodiversity.

I am a member of the editorial board of the Journal "Ecology and Sustainable Development" and of the "International Forestry Review". I was a member of the steering committee of the Hanover 2000 World Trade Fair.

I have been a member of the IUCN Commission on Ecology for most of the past 25 years and am now a member of the steering committee of the Commission on Ecosystem Management.

I have been an invited speaker at numerous scientific and conservation meetings in many countries and have given keynote addresses at a many international conferences. For the past few years I have given a major public addresses on forest or environment topics about every 6 – 8 weeks. **I have addressed audiences in Universities, research institutes, the private sector, inter-governmental organisations and NGOs. Such speaking engagements have taken me to Japan, Singapore, Malaysia, U.S.A., Brazil, Norway, Belgium (The European Union), Denmark, Italy (FAO), Costa Rica etc.**

Personal information:

Born in London, U.K., May 22nd 1946, British nationality. Married to Mireille Vessot-Sayer (nationality French), two minor children Lydie, born in 1994 and Loick, born in 1995. Our family language is French. I have two adult children from a previous marriage.

Contact:

E-mail at jsayer@wwfint.org

Telephone 0041 22 364 9014 (office)

366 1863 (Domicile)

JEFFREY ARTHUR SAYER**Publications****Books:**

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